



Thrivng Queensland
Kids Partnership
connect • catalyse • learn



every child thriving
aracy

Queensland Place-based Network

ensuring that kids and places in Queensland have what they need to thrive

A partnership to create a thriving place-based eco-system



The Journey to co-develop the model

2022 Evidence Discovery

- Qld Parliament House workshop bringing together 60 leaders from across the state
- 100+ direct conversations with place leaders
- Establishment of Thriving Places, Thriving Collaborative that brings together QLD place leaders, state and federal government and funders
- Deep dive interviews to explore collective actions
- 6 design workshops



2023 Problems to Solutions



- Key Recommendation** Develop a network model that grows and amplifies place-based work
- Supports and develops emerging place-based initiative
 - Builds the social infrastructure across systems
 - Strengthens strategic investment in place
 - Bolsters practice and abilities
 - Improves use and access of data for shared decisions and impact

2024 Design to Action

Our Model Designers

Our Model Designers include:

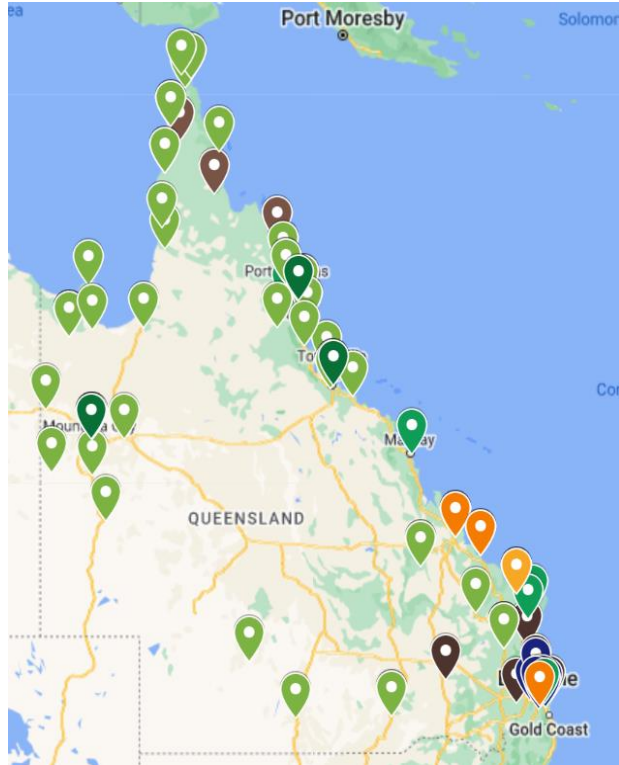
- LOGAN together
- Gladstone Region
- PHN BRISBANE SOUTH (An Australian Government Initiative)
- PHN DARLING DOWNS AND WEST MORETON (An Australian Government Initiative)
- Queensland Government
- GRIFFITH UNIVERSITY (GRIFFITH CENTRE FOR SYSTEMS INNOVATION)
- Thriving Queensland Kids Partnership (connect • catalyse • learn)

Why Queensland? Why Now?

- Queensland has some of the most disadvantaged communities in Australia (10 most disadvantaged communities in Aus 6 are in Qld)
- There is compelling evidence demonstrating place-based approaches can be effective in developing community capability, creating opportunity and addressing disadvantage
- Some of Australia's most developed place-based initiatives have arisen in Queensland, so there's much to leverage from
- Thriving Qld Kids Partnership has created a safe space for collective and distributed leadership to orchestrate and convene a network
- Queensland Kids Funders Alliance and IDAC have a focus on investing in place-based approaches
- New communities are eager to launch their own place initiative

place-based partnerships are crucial for advancing equity because they are uniquely aware of and positioned to address local context and history, are grounded in disaggregated data and stories of community experiences and how individuals are faring, and can design and target solutions to redress the discriminatory laws and policies that have caused harm and continue to cause harm to many communities

Current place eco-system

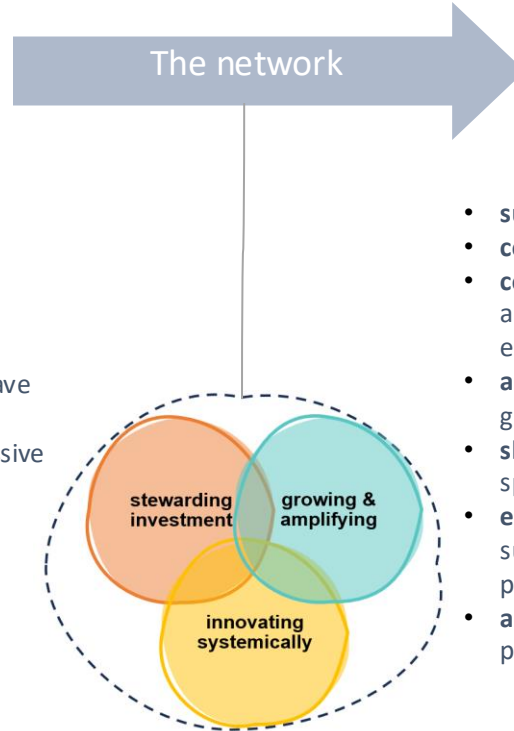


No	Place-based initiatives	Location
3	Stronger Places, Strong People	Logan, Gladstone, Rockhampton
16	Communities for Children	Beenleigh, Brown Plains, Cairns South, Forest Lake, Gladstone, Ipswich, Innisfail, Jimboomba, Carbrook, Narangba, Ormeua, Mt Isa, Rockhampton, Springfield, Springfield, Townsville
10	Local Thriving Communities (remote)	Coen, Hope Vale, Mapoon, Napranum, Northern Peninsula Area, Palm Island, Woorabinda, Wujal Wujal and Yarrabah, plus the Doomadgee Place Based Partnership.
20	Local Thriving Communities (urban and regional)	Bundaberg, Charleville, Eidsvold, Gladstone, Hervey Bay, Ipswich, Jumbun, Mackay, Maryborough, Moreton City, Mt Isa, Murgon, Normanton, Northern Tablelands, Redlands City, Rockhampton, Southern Tablelands, St George, Toowoomba and Townsville.
3	First Nations Leadership Groups (Youth Engagement)	Cairns, Townsville, Bundaberg
9	Community Led Partnership	Gympie, Southern Moreton Bay Islands, Lockyer, Bundaberg, Cairns South, MacKay, Western Downs, Moreton Bay, Mount Isa
8	Empowered Communities	Cape York : Hope Vale, Aurukun, Wujal Wujal, Mossman Gorge, Lockhart River, NPA (Bamaga, Injinoo, New Mapoon, Umagico, Seisia), Kowanyama
11	Connected Beginnings	Doomadgee, Rasmussen, Mareeba, Berseker (Rockhampton), Pinalba (Hervey Bay), Mackay, Maryborough, Bundaberg, Manoora (Cairns), Eagleby, Ipswich
2	Education Precincts- DoE	Bundaberg, Mount Isa
42	Partnership Initiatives- DoE (school sites)	Cherbourg, Palm Island, Doomadgee, Woorabinda, Dajarra State School, Wujal Wujal, Kowanyama, Mornington Island, Normanton, Yarrabah, Lockhart River, Pormpuraaw, Camooweal, Northern Peninsula, Coen, Hopevale, Aurukun, Cunnamulla, Ayr, Tagai Torres Strait, Garbutt, Vincent, Innisfail, Mount Garnet, Cairns West, Townview, Urandangi, Burketown, Kennedy, St George, Boulia, Sunset, Rasmussen, Balacava, Quilpie, Cloncurry, Cherbourg, Eidsvold, Mapoon, Napranum, St George, Mossman Gorge
1	Close the Gap Place-Based Partnership	Doomadgee (Goonawoona Jungai)
3	Stronger Communities- Youth Justice	Mount Isa, Townsville, Cairns
7	Justice Reinvestment	Cherbourg, Yarrabah, Townsville, North Stradbroke Island, Doomadgee, Hope Vale, Mornington Island

What might the future look like with a network model?

Current system

- **duplication** of place initiative in the same places, cause rubs and competition
- **funding** unaligned, inflexible & short-term not reflecting the real cost of the work
- **decisions** are made outside communities
- **start-up** place-based initiatives typically do not have the funds, nor the experience to deliver
- **isolated backbone team** and workloads are excessive
- **silos- fragmentation**, treating the issue not the system
- **disconnect** between government + communities
- **failure to draw on strengths** of communities



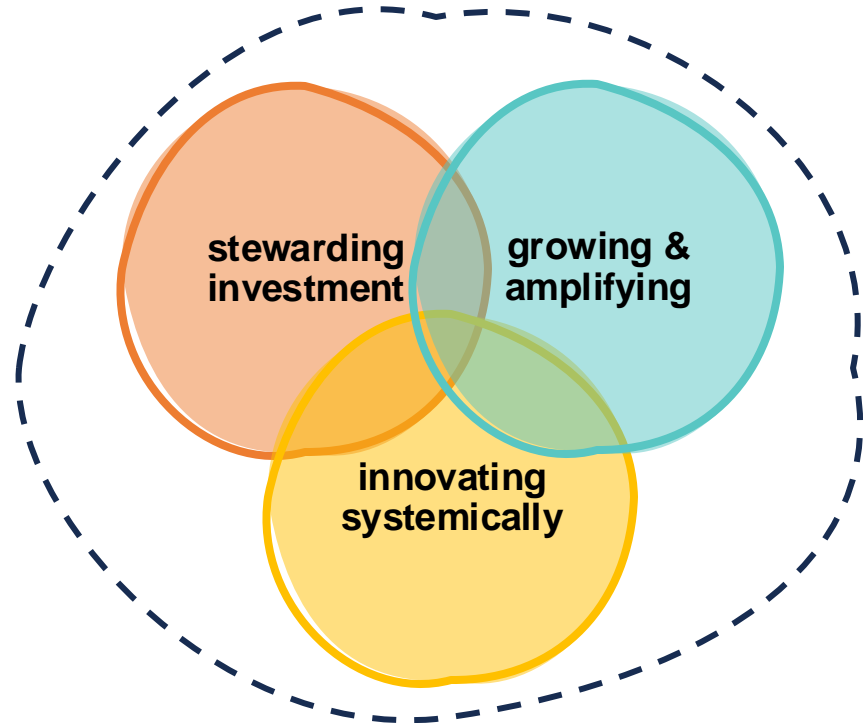
Future system

- **sustained long-term funding** commitments
- **community central** to leadership and decision making
- **collective structures** for system stewardship which is adaptable and resilient against the challenges that arise from election cycles or unforeseen events
- **alignment** of strategies, polices, practices and funding across government, funders and communities
- **shared infrastructure** that enables places to access specialised support while reducing costs
- **equipped backbones** with timely access to peer learning, support and resources they need to grow and amplify their place work
- **a collaborative narrative infrastructure** necessary to both preempt and coordinate timely responses

The Proposed Model

Increasing efficiencies to drive innovation and future proof our place-based ecosystem

- create the space for system stewardship
- strengthen practice and evidence
- stretch conversations, by learning and doing
- enable strategic investment
- build the infrastructure for shared resources
- empower through local voices
- build capacity at local level



Unlocking our collective power that exists in the system

Key Elements of the Model



Stewarding Investment

The unique value proposition:

- Develops a holistic cross sectoral approach to a governance of care
- Facilitates strategic investment and engagement in place
- Supports reform of funding structures
- Builds the infrastructure for shared resources

Lead: Thriving Qld Kids Partnership



Growing & amplifying

The unique value proposition:

- Serves all communities from established to emerging place- based initiatives
- Facilitates access to peer support, immersions and mentoring
- Invests, targets and shares supports and resources for places to be drivers of their own change
- Cultivates and leverages collective practice wisdom

Lead: Place Hosts



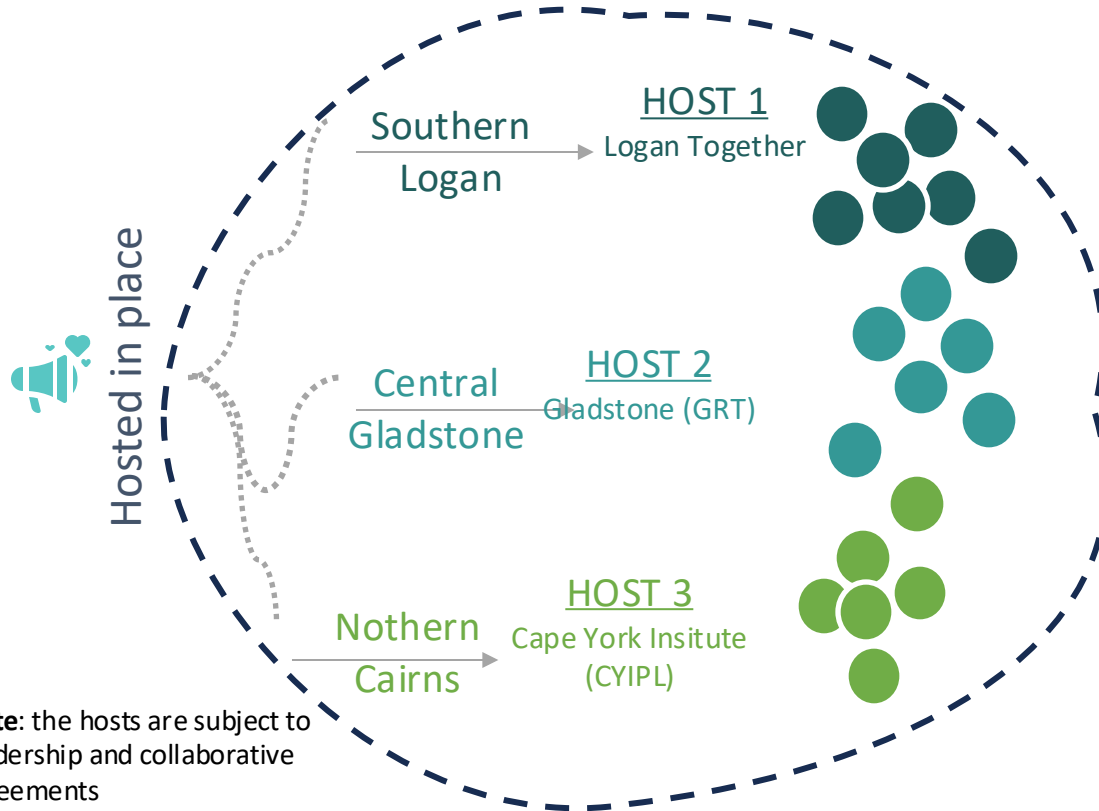
Innovating systemically

The unique value proposition:

- Puts collective learning into practice
- Drives system reform through collective innovation
- Facilitates, supports and scales innovation in place and across the network
- Builds on the innovation expertise in the network

Lead: Learning Partner

Element 1: Growing and amplifying place- cultivating collective wisdom



Note: the hosts are subject to leadership and collaborative agreements

- Early seeding and readiness building
- Immersion- learning by doing
- Peer practitioner support and mentoring
- Targeted developmental support
- Investment in people
- Leveraging collective practice wisdom
- Documenting practice and outcomes
- Building the infrastructure for shared resources (assets + people)
- Research and evaluation are based on place-based requirements
- Investing and providing resources and learnings to local people to be the drivers of change.

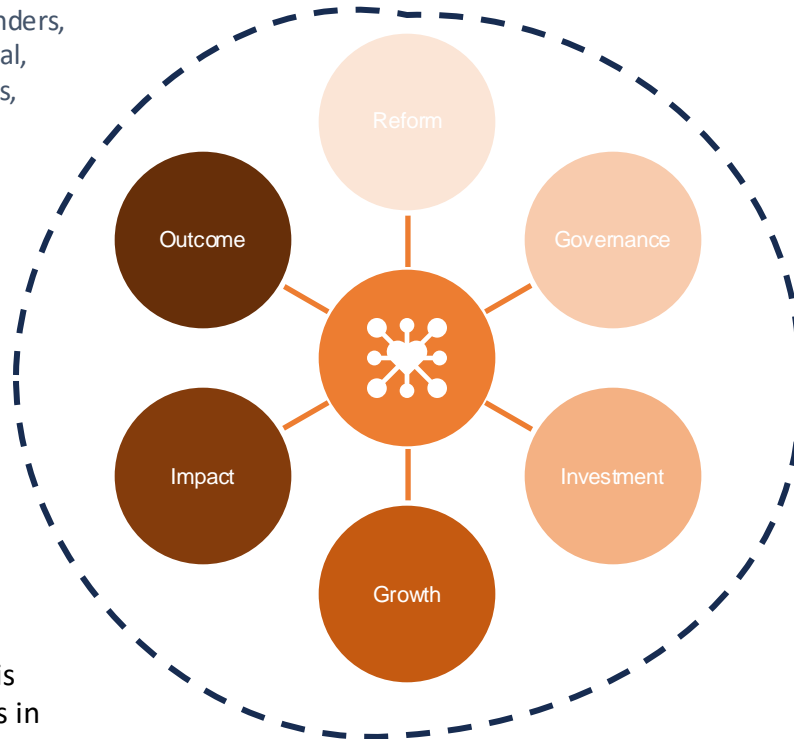
Host Network Facilitators
Immersion Experienter
Shared Guru's
Story Gathers and Evaluation Supporter

+ Direct Investment to place

Lead: Logan, Gladstone and Cape York

Element 2: Stewarding Investment – leading change

Collective Leadership: Funders,
Government (state, federal,
local), Place-based leaders,
University, Communities



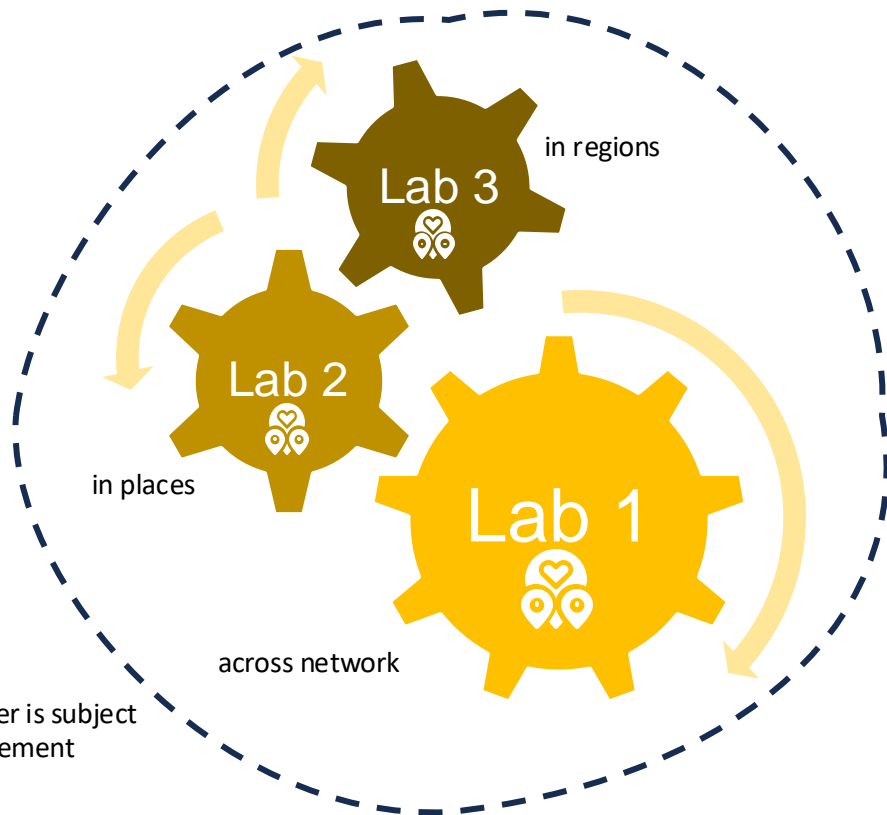
- Develop a holistic cross sectoral approach to a governance of care
- Create the collaborative infrastructure to move these strategies forward
- Collective steering all systems towards high-quality, long-term outcomes for all
- Support strategic investment in place
- Support growth and impact
- Reform funding structures

Convenor Governance
Policy and Strategy
Flexible funds for sharing wisdom
Evaluation and Learning

Lead- Thriving Qld Kids Partnership

Note: the lead partner is
subject to TQKP success in
phase 3 funding

Element 3: Innovating systemically – accelerating learning + doing



Note: the lead partner is subject to collaborative agreement

- Accelerate progress
- Systemic innovation
- Policy to practice
- Put learning into practice
- Solve complexity together
- Fund to design and pursue long-term, innovative, asset-based, community-driven strategies
- Focus on all levels across the system (network) and in regions and place
- Build innovation capacity and capabilities

Network Innovation Lab Convenor
Innovation Fund
Local Innovation Facilitators hosted in regions

Lead: Learning Partner (GCSI)

Drive local innovation in place as well as solve shared challenges and opportunities such as data, material basics and human development, commissioning, etc.

Outcomes

ensuring that kids and places have
what they need to thrive

Long-term

- Policy, practice and investment geared to support place-based approaches
- Investments and resource flows are focused in ways that support, grow and sustain places in what matters to them
- Place-based initiatives in Qld have the capabilities, relationships and resources they need to grow their initiative sustainably
- Places are empowered to be agents of change



Short-term

- Queensland place-based eco-system is strong, connected and innovating collectively to solve systemic challenges
- Stewardship of the Qld place eco-system is collective and grounded in care
- The network has grown the number and breadth of mentors and facilitators that are equipped to support places
- Places now have better data visibility, enabling them to understand and design solutions effectively.

Distributed leadership across the network

Stewarding

Lead: TQKP

Convenor- Governance
Policy and Strategy
Learning, Evaluation + Research
+ in kind support provided by TQKP and
ARACY



Grow and Amplify

Leads: Logan, Gladstone, Cape York

Network Facilitators
Immersion Experimenter
Shared Guru's
Local Story Collectors

Invest in places

Lead: Network Governance

Place infrastructure directly in place, such
as backbone positions



Innovation

Lead: Learning Partner

Strategic Lab Convenor
Innovation Fund
Local Innovation Facilitators

MODEL

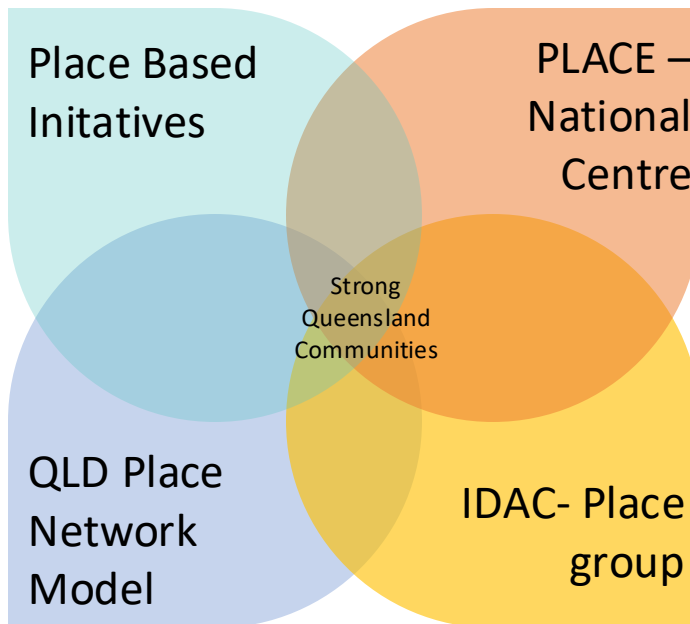
A connected approach to create a thriving place-based eco-system

Local Impact, change, practice + leadership

- Self-determination - Growth and development
- Innovation in practice & community-led solutions
- Knowledge generation - what works for community
- Local influence – shifting resourcing flows, commissioning and procurement
- Tackling Local systems barriers
- Community Voice & Movement building

Amplification, systems innovation + stewardship

- Creating efficiencies
- Investment Stewardship
- Growth and development
- State-wide Voice & Movement building
- Tackling state-wide systems barriers
- De-risk start-ups
- Supporting community-led solutions
- State-wide influence – shifting resourcing flows, commissioning and procurement



Enhancing, unifying + generating/strengthening evidence

- Policy influence and national convening
- Policy advice back to communities
- Workforce strategy
- Tackling national systems barriers
- Influencing conditions for change nationally
- Generating, disseminating and translating evidence and resources
- Highlighting good practice
- Strengthening data use and governance

Acceleration, brokering investment + funding alignment

- Brokering investment and resources
- Aligning government and philanthropic funding
- Tailoring support that meet community rhythms
- Testing and learning- Innovation Zone
- Funding local plans- Co-investment forums
- Leveraging possibilities